



County of Los Angeles CHIEF EXECUTIVE OFFICE

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WILLIAM T FUJIOKA
Chief Executive Officer

January 28, 2013

To: Supervisor Mark Ridley-Thomas, Chairman
Supervisor Michael D. Antonovich
Supervisor Don Knabe
Supervisor Zev Yaroslavsky
Supervisor Gloria Molina

From: William T Fujioka
Chief Executive Officer

Board of Supervisors
GLORIA MOLINA
First District

MARK RIDLEY-THOMAS
Second District

ZEV YAROSLAVSKY
Third District

DON KNABE
Fourth District

MICHAEL D. ANTONOVICH
Fifth District

EXTENSION REQUEST FOR NOVEMBER 27, 2012 BOARD MOTION – EXPANDING THE JUST IN REACH PROGRAM THROUGH PAY-FOR-SUCCESS

On November 27, 2012, by motion of Supervisor Mark Ridley-Thomas and Supervisor Don Knabe, with amendments by Supervisor Zev Yaroslavsky, your Board directed the Chief Executive Officer (CEO) and County Counsel, in conjunction with the Sheriff and the Directors of the Departments of Probation, Mental Health, and Public Health to examine the feasibility of implementing a Pay-for-Success contract which would leverage philanthropic funding, in consultation with Third Sector Capital Partners, to expand the Just In Reach program to serve 250 additional persons a year and report back to the Board within 60 days. The report should identify changes to County fiscal, contract, and other policies and procedures that would be required for implementation. The report should reflect the leveraging of philanthropic funds for the initial financing of the expansion; include a budget and delineate all financial requirements, including any initial and ongoing County investments; identify outcomes and metrics to be tracked and evaluated and specify the evaluation mechanism; and include a clear scope of work which identifies the program beneficiaries, lead agencies, mutual responsibilities, and the housing and services delivery and outreach strategies to be used.

Pay-for-Success is a novel approach to social innovation financing that has been utilized in few jurisdictions, including New York, Massachusetts, and the United Kingdom. We are currently conducting background research into existing models, including best practices learned that will strengthen the development of a Pay-for-Success model for the Just In Reach program. In addition, we are developing a structured project team approach that will be used to address and coordinate the

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Each Supervisor
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multiple components of this motion. It has been determined that additional time is needed to develop and finalize the report; therefore, we request an extension to April 29, 2013 in this effort.

WTF:BC:AJ
DS:SMF:ljp

c: County Counsel
Mental Health
Probation
Public Health
Sheriff

Pay For Success Extension Request_01-28-13v1.bm